



PRINCE2: 2009 Project



PRINCE2: 2009 Project

Evolution, Not Revolution

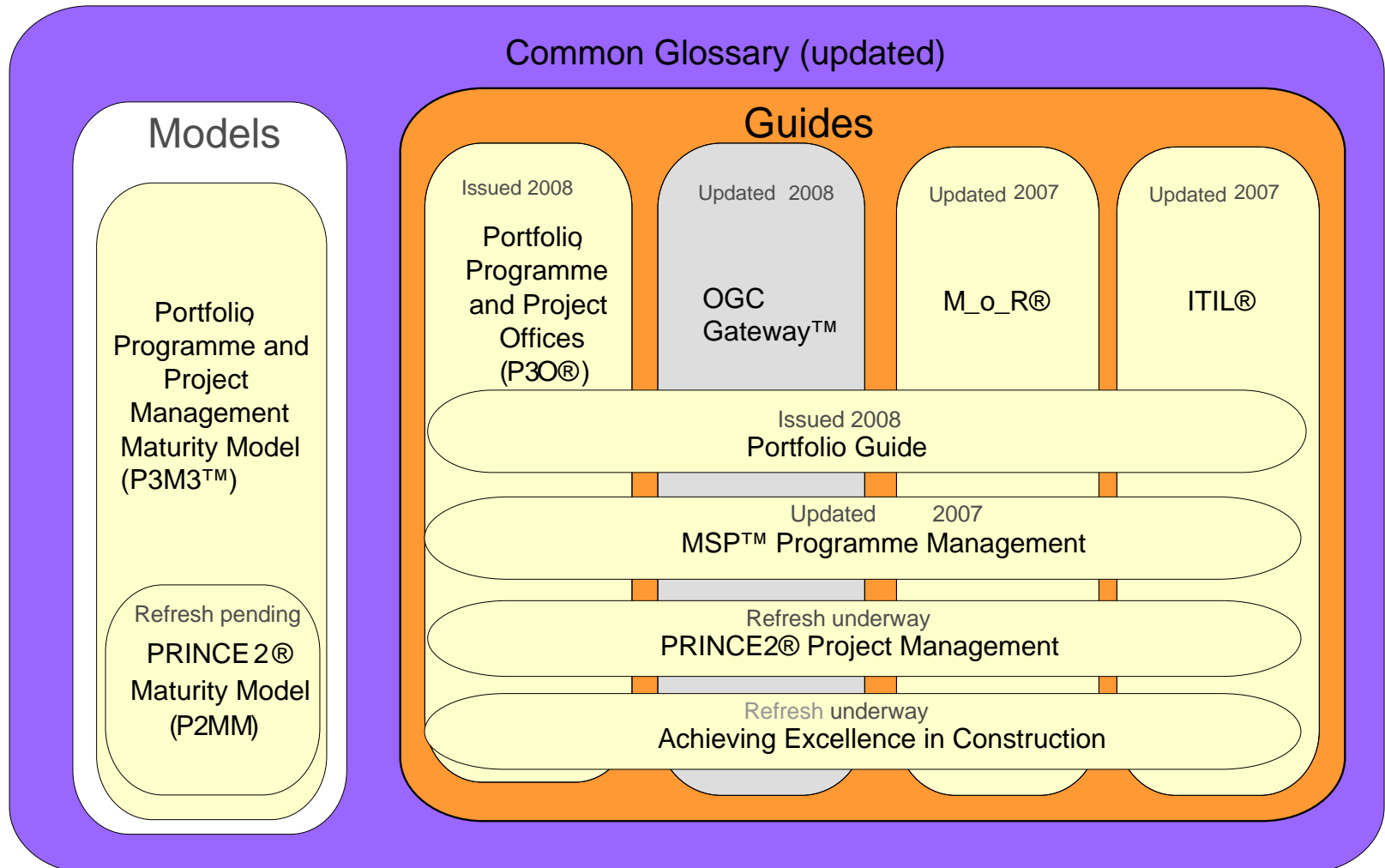
Version 3.8

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PRINCE2 Lead Author

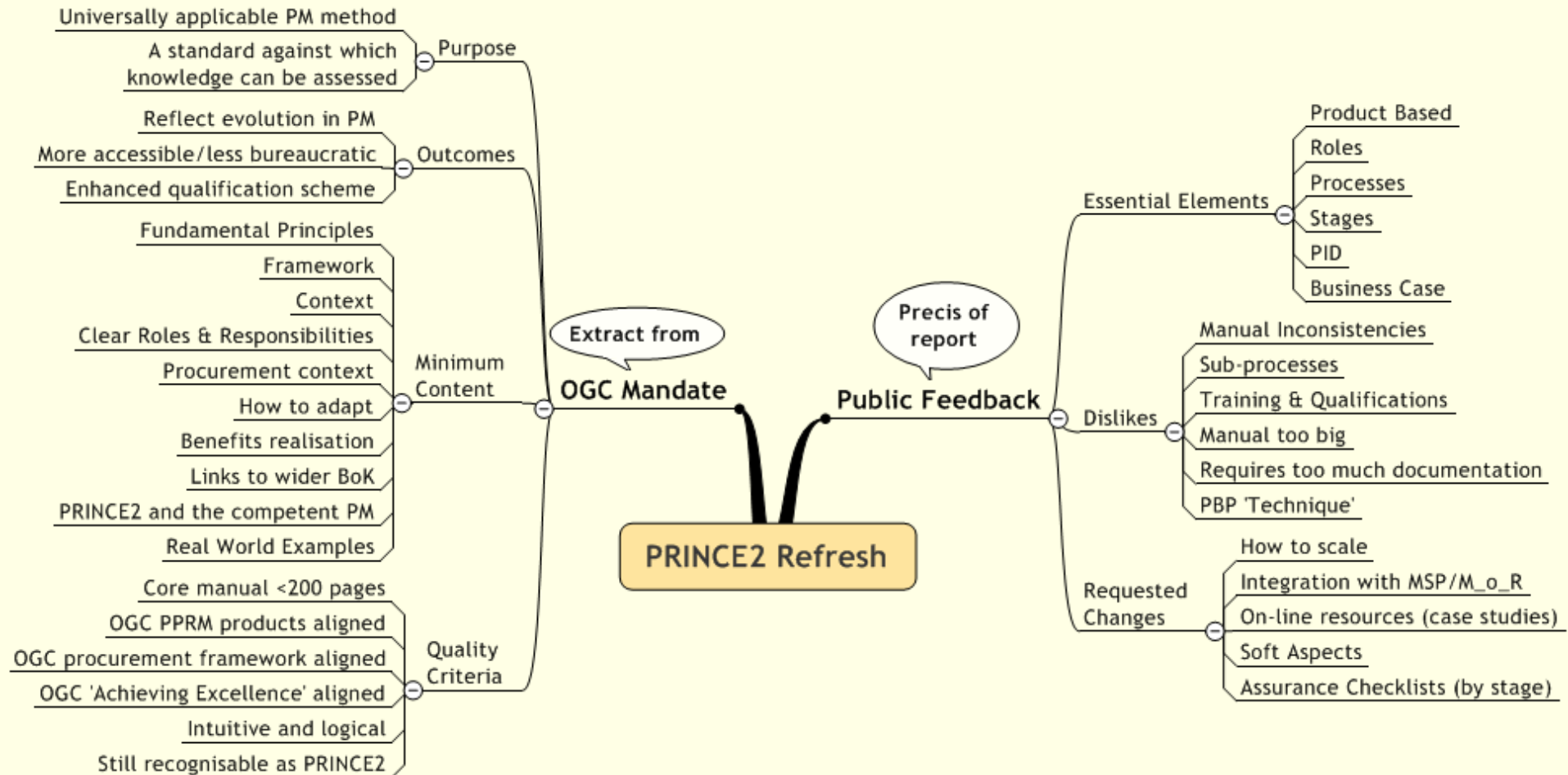
Warning: this presentation provides a snapshot of the current approach. As the development is based on continued user consultation the final result may be different. Always check the website for latest information.

www.best-management-practice.com/PRINCE2Register

OGC Best Practice Portfolio



Reasons For Change - mandate



NB: Manual size limit raised to <325 (Jul 08)

An integrated set of products

PRINCE2

Knowledge Centre (on-line)

Templates

Case Studies

Checklists

Guides

The Method

Directing Successful
Projects with PRINCE2

Managing Successful
Projects Using
PRINCE2

Supporting Guides

Pocketbook

Think PRINCE2

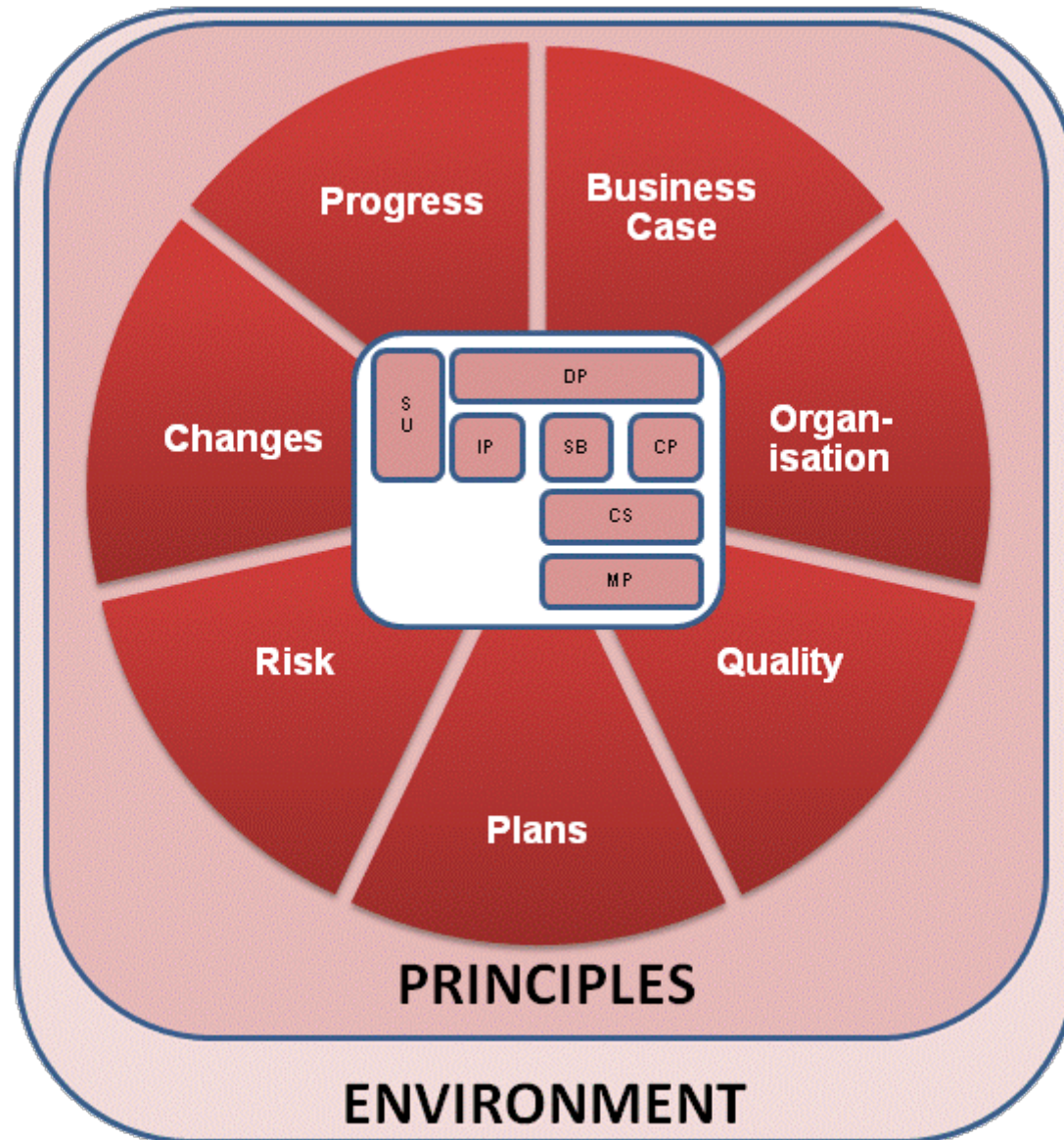
P2MM Guide

PRINCE2 and DSDM

“Focus on” series

etc

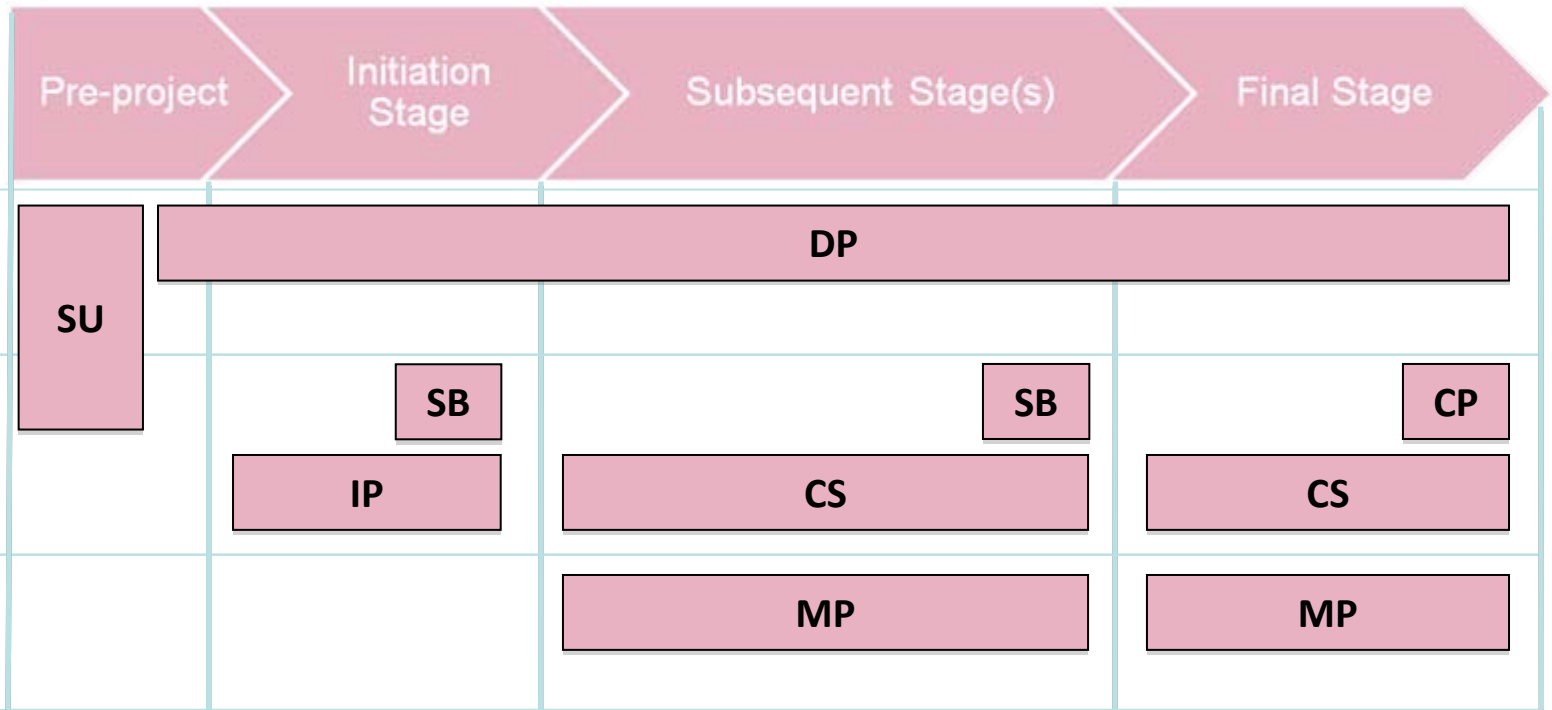
Structure of new PRINCE2



The PRINCE2 Principles

Business Justification	A PRINCE2 project has continued business justification
Learn from experience	PRINCE2 project teams learn from previous experience (lessons are sought, recorded and acted upon throughout the life of the project)
Roles & Responsibilities	A PRINCE2 project has defined and agreed roles and responsibilities with an organisation structure that engages the business, user and supplier stakeholder interests
Manage by Stages	A PRINCE2 project is planned, monitored and controlled on a stage by stage basis
Manage by Exception	A PRINCE2 project has defined tolerances for each project objective to establish limits of delegated authority
Product Focus	A PRINCE2 project focuses on the definition and delivery of products, in particular their quality requirements
Tailor	PRINCE2 is tailored to suit the project's size, environment, complexity, importance, capability and risk

PRINCE2 Processes



Key:

- SU = Starting Up a Project
- DP = Directing a Project
- IP = Initiating a Project
- SB = Managing a Stage Boundary
- CS = Controlling a Stage
- MP = Managing Product Delivery
- CP = Closing a Project

Note:

- SU is used by both the directing and managing layers
- There should be at least two management stages, the first of which is the initiation stage.
- SB is first used at the end of the initiation stage and repeated at the end of each subsequent stage except the final Stage . It is also used to prepare exception plans, which can be done at any time including in the final stage.
- For complex or lengthy initiation CS and MP can optionally be used to manage the initiation stage

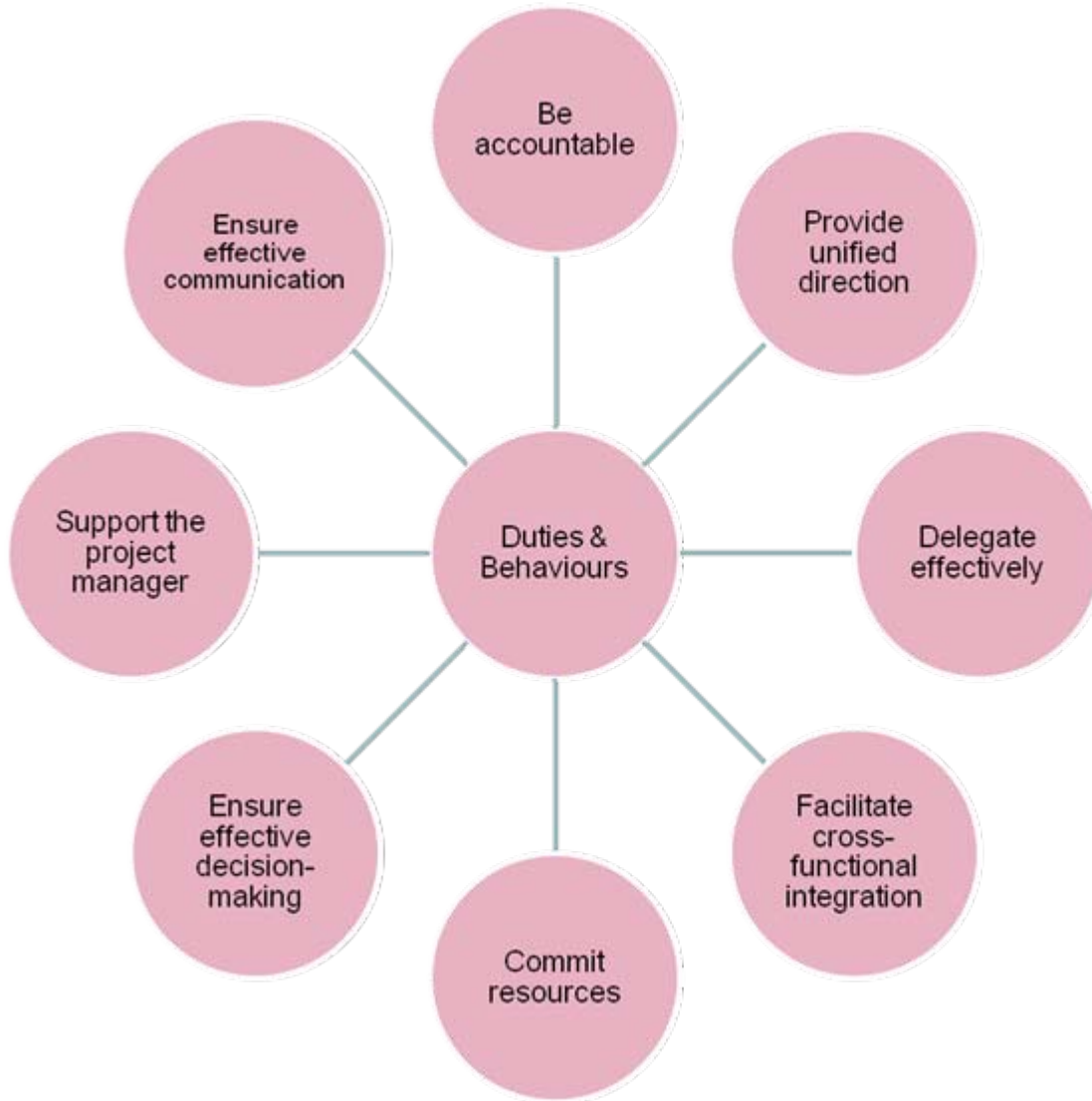
The PRINCE2 Themes

Business Case	Establish mechanisms to judge whether the project is (and remains) desirable, viable and achievable as a means to support decision-making in its continued investment.	Why?
Organisation	Define and establish the project's structure of accountability and responsibilities.	Who?
Quality	Define and implement the means by which the project will create and verify products that are fit-for-purpose.	What?
Plans	Facilitate communication and control by defining the means of delivering the products	Where and how by whom, and estimating the when and how much?
Risk	Identify, assess and control uncertainty, and as a result improve the ability of the project to succeed.	What if?
Change	Identify, assess and control any potential and approved changes to baselined objectives.	Only if?
Progress	Establish mechanisms to monitor and evaluate actual achievements with planned in order to provide a forecast for the project objectives, including its continued viability.	Where are we now? Where are we going?

The Project Environment

Embedding	Tailoring
Done by the organisation to adopt PRINCE2	Done by the project team to adapt the method to the context of a specific project
Focus on: <ul style="list-style-type: none"> • process responsibility • scaling rules / guidance (e.g. score card) • Standards (templates, definitions) • training and development strategy • integration with business processes • tools • process assurance • learning lessons (corporately) 	Focus on: <ul style="list-style-type: none"> • Adapting the themes (through the strategies and controls) • Incorporating specific terms/language • Revising the Product Descriptions for the management products • Revising the role descriptions for the PRINCE2 project roles • Adjusting the processes to match the above
Guidance in PRINCE2 Maturity Model and P3O	Guidance in the Method

Directing Successful Projects using PRINCE2



Approach

- Lifecycle oriented
 - Pre-project
 - Project
 - Post-project
- Providing
 - Example Agenda
 - Decision checklist
 - Role guidance by stakeholder perspective
 - Business
 - User
 - Supplier
- Focus on ‘duties & behaviours’

What changes will affect the way I manage projects?

- Less prescriptive
- Greater emphasis on seeking lessons
- Greater emphasis on product quality
- Greater emphasis on Business Case and Benefits
- Improved linkages with other OGC products
- Fewer management products – more easily scaled
- More guidance on tailoring
- Improved guidance on tolerances
- More guidance for Project Board members
- Revised approach to issues and changes
- Revised terminology

“Release notes” will be available describing the differences between the 2005 manual and the 2009 manuals

What are the implications if I already have a PRINCE2 qualification?

- 'Evolution' not 'Revolution'
- No 'transition' course or 'bridging' qualification is required
- All 2005 qualifications remain valid
- Re-registration will be against 2009

Next Steps

- Typesetting of publications
- Development of Supporting products
 - Pocket books
 - Templates
 - Checklists
 - Case studies
 - Tutorials
- Development of knowledge centre
- Development of updated qualification scheme
 - Revised Syllabus
 - NFER workshops
 - Independent Review
 - Pilots

Benefits of PRINCE2

- PRINCE2 can be applied to any type of project
- It provides a common vocabulary and approach
- PRINCE2 integrates easily with industry-specific models
- The product focus clarifies for all parties what the project will deliver
- PRINCE2 applies 'management by exception' providing efficient use of senior management time
- It ensures a focus on the continuing viability of the project
- PRINCE2 provides explicit understanding of roles and responsibilities so everyone can answer what is expected of them and what is expected of others

Any Questions?



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